



**RURAL
ORGANIZING
PROJECT**

Local Budget Committees for the People

Developed by Rural Organizing Project in collaboration
with Mark Brenner, faculty at the University of Oregon

Outline

- Review the **local budgeting process** and how to get involved
- Explain **how budgets are formed**, and how to decipher your local budget
- Explore the connection between the **state budget** and our community
- Share tips on **how to effectively participate** in the budgeting process
- Discuss **longer-term strategy** to make local budgets to reflect our values

What Are Budgets?

- Outline government priorities
- Make a plan for how we will pay for these priorities, appropriating funds and authorizing revenue and expenditure

1 —

2 —

3 —





“Budgets
are moral
documents.”

- Dr. Martin Luther King, Jr.

How Does a Budget Get Made?



Sept. - Jan.

- Appoint Budget Officer
- Form Committee



Jan. - Mar.

- Review Current Service Levels
- Prepare Budget



April

- Hold Hearings on Proposed Budget

How Does a Budget Get Made, Cont'd?



Apr. - Jun.

- Public Hearings on proposed budget
- Revisions, if needed

June 30th

- Adopt final budget by end of fiscal year

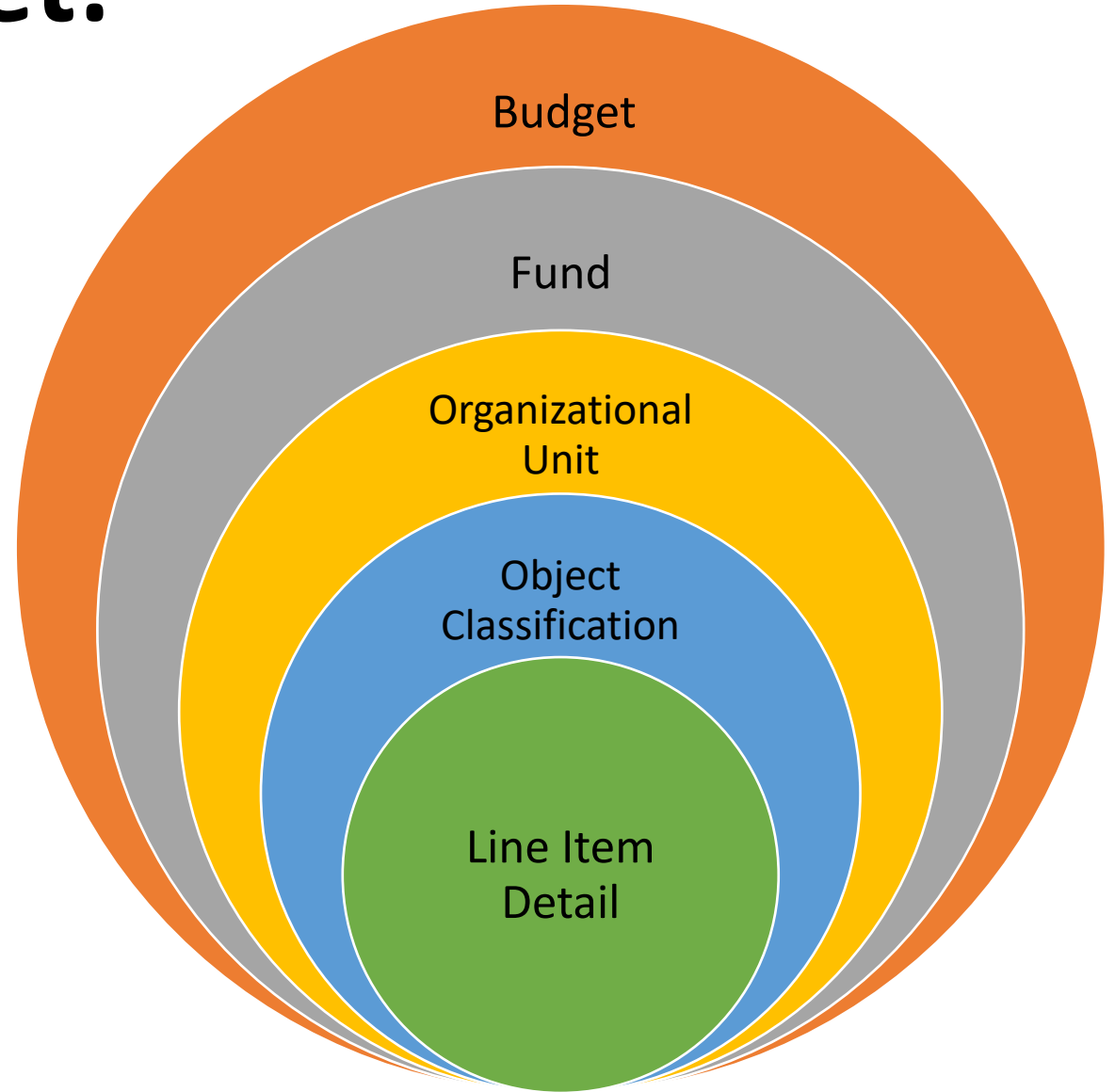
July 15th

- Submit to County Assessor and State Dept. of Revenue

The Public Must Be Involved, It's the Law!

- Budget Committees must include local residents in addition to elected officials (50/50 split).
- All Budget Committee hearings are subject to Oregon's open meeting law.
- The Budget Committee must hold at least one public hearing on its proposed budget.
- Elected officials must hold at least one public hearing before adopting the final budget.

Layers of the Budget: Primary Structure



Layers of the Budget

Organizational
Unit

Fund

40 SHERIFF-SUPPORT SERVICES

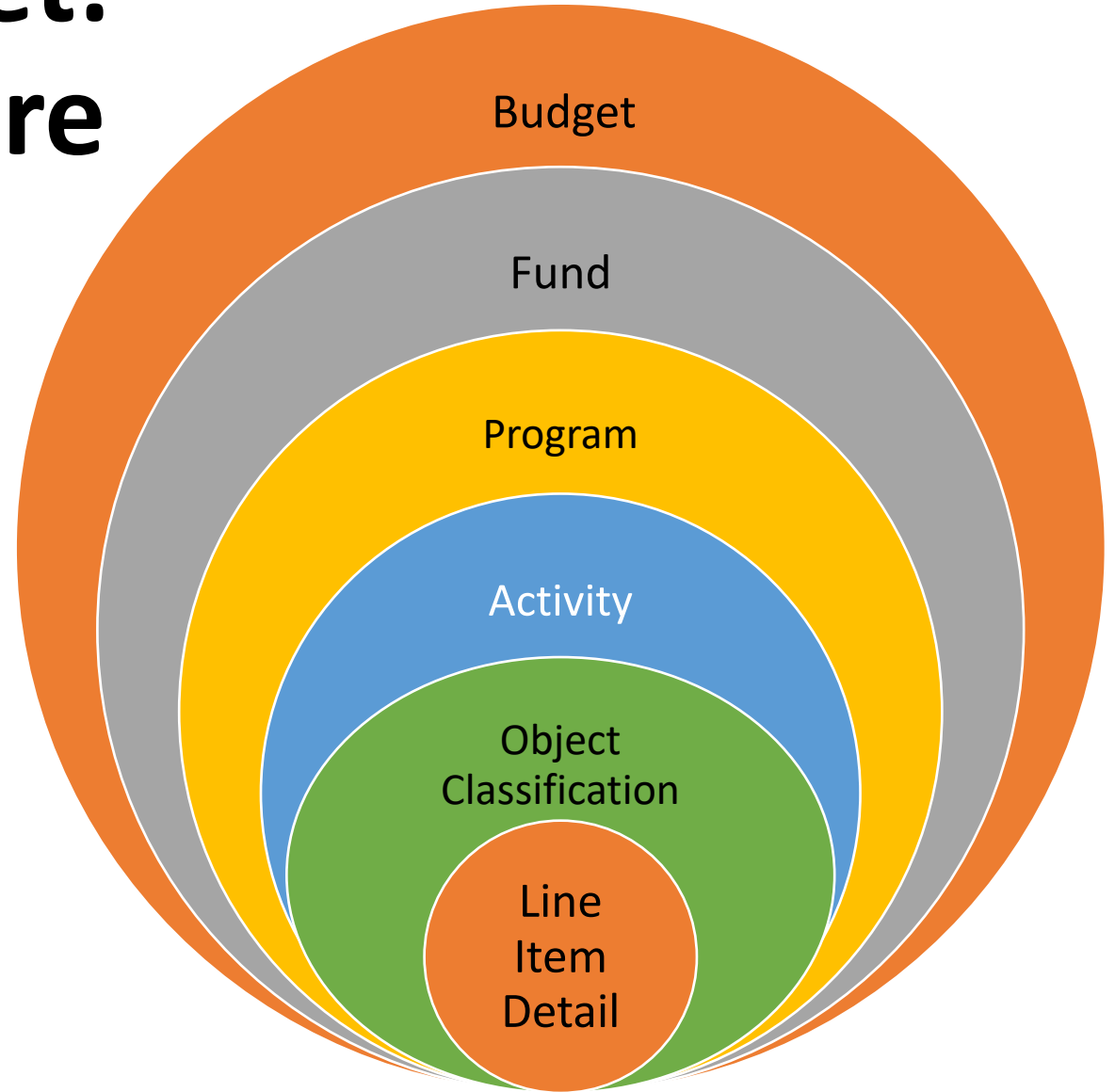
LINN COUNTY
Budget Book Report
10 GENERAL FUND

Object
Classification

Line Item
Detail

2016-2017	2017-2018	2018-2019			2019-2020			
Actual	Actual	Final	FTE	Account	FTE	Proposed	Approve	Adopted
30,349.76	13,123.98	22,389.00	0.00	5970 CERTIFICATION	0.00	11,460.00	11,460.00	11,460.00
1,485.76	0.00	0.00	0.00	5979 FIELD TRAINING OFFICER	0.00	0.00	0.00	0.00
451,746.13	131,960.73	149,677.00	0.00	5980 FRINGE BENEFITS	0.00	161,231.00	147,795.00	147,795.00
424,443.10	186,983.32	187,679.00	0.00	5985 PAYROLL COSTS	0.00	225,379.00	225,379.00	225,379.00
2,242,767.90	819,449.38	859,042.00	5.95	TOTAL PERSONAL SERVICES	5.95	994,535.00	981,099.00	981,099.00
51,374.53	36,107.79	67,000.00	0.00	6110 SUPPLIES	0.00	89,500.00	89,500.00	89,500.00
45,754.35	49,841.52	20,000.00	0.00	6120 PRINTING & REPRODUCTION	0.00	20,000.00	20,000.00	20,000.00
3,451.90	4,522.17	4,500.00	0.00	6150 POSTAGE	0.00	4,500.00	4,500.00	4,500.00
13,206.33	28,323.92	18,410.00	0.00	6170 SUBSCRIPTIONS & MEMBERSHIPS	0.00	20,235.00	20,235.00	20,235.00
775.68	614.71	1,500.00	0.00	6180 NOTICES & PUBLICATIONS	0.00	1,500.00	1,500.00	1,500.00
59,586.89	123,932.75	0.00	0.00	6190 COMMUNICATIONS	0.00	0.00	0.00	0.00
47,272.89	66,390.98	52,733.00	0.00	6197 SOFTWARE, MAINT & SUPPORT FEES	0.00	78,683.00	78,683.00	78,683.00
36,321.32	166,357.09	154,848.00	0.00	6210 VEHICLE EXPENSE	0.00	322,814.00	322,814.00	322,814.00
186,125.48	305,884.97	195,848.00	0.00	6213 PUBLIC SAFETY SOLUTIONS	0.00	45,807.00	45,807.00	45,807.00
0.00	3,288.24	16,500.00	0.00	6215 EVIDENCE ROOM	0.00	16,500.00	16,500.00	16,500.00
8,424.51	9,060.85	13,500.00	0.00	6230 ELECTRICITY	0.00	13,500.00	13,500.00	13,500.00
1,029.69	1,341.04	2,500.00	0.00	6240 HEATING FUEL	0.00	2,500.00	2,500.00	2,500.00
91,178.18	99,240.93	101,720.00	0.00	6250 TELEPHONE	0.00	101,720.00	101,720.00	101,720.00
2,811.11	0.00	3,000.00	0.00	6251 9.1.1 TELEPHONES	0.00	3,000.00	3,000.00	3,000.00
936.14	999.65	1,400.00	0.00	6271 CITY WATER	0.00	1,400.00	1,400.00	1,400.00
939.54	1,725.97	1,600.00	0.00	6272 CITY SEWER	0.00	1,600.00	1,600.00	1,600.00
1,365.74	1,717.53	2,650.00	0.00	6273 SANITATION SERVICE	0.00	2,650.00	2,650.00	2,650.00
20,439.25	25,184.23	18,750.00	0.00	6290 EQUIPMENT RENTAL / LEASE	0.00	18,750.00	18,750.00	18,750.00
24,589.44	40,347.45	60,809.00	0.00	6333 COMPUTER SUPPLIES & EQUIP.	0.00	40,210.00	40,210.00	40,210.00
0.00	91.97	1,000.00	0.00	6385 EMERGENCY SERVICES	0.00	1,000.00	1,000.00	1,000.00
3,780.00	3,120.00	4,500.00	0.00	6405 CELL PHONE ALLOCATION	0.00	4,500.00	4,500.00	4,500.00
599,362.97	968,093.76	742,768.00	0.00	TOTAL MATERIALS & SERVICES	0.00	790,369.00	790,369.00	790,369.00

Layers of the Budget: Alternative Structure



Layers of the Budget

FTE (Full Time Equivalent):
1 = one full time employee or
two half time employees, etc

LINN COUNTY Budget Book Report 10 GENERAL FUND

40 SHERIFF-SUPPORT SERVICES

Do you see big
changes over time?

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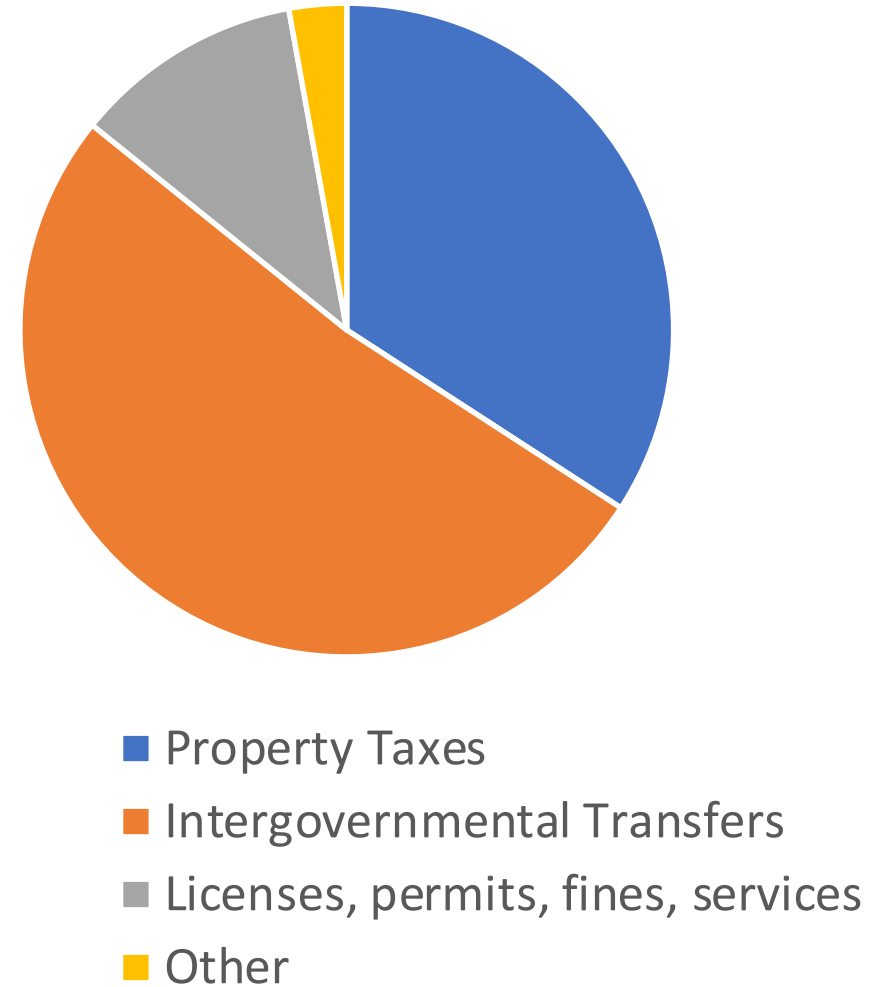
Deciphering a County Budget: Understanding The Basics

We're going to start with the big picture and then get into more detail:

1. How much do you have on hand?
2. How much flows through county coffers in a year?

Example Budget: Linn County Going Deeper

Revenue comes from many sources; local property taxes are only part of the picture.

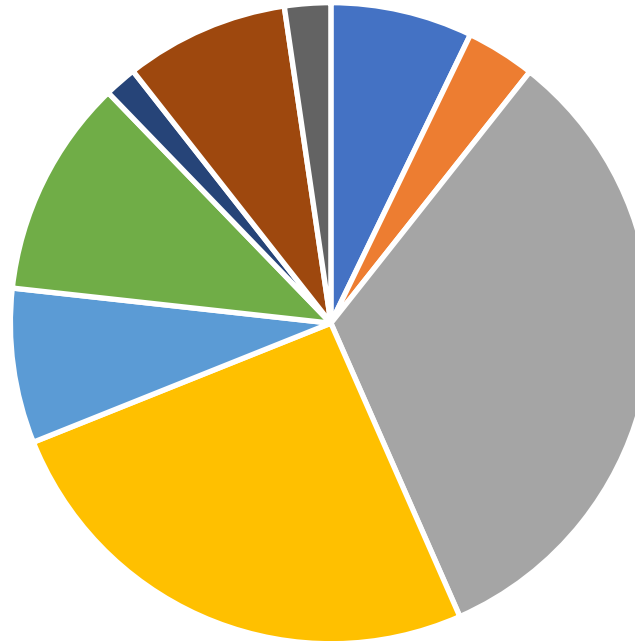


Example Budget: Linn County

Going Deeper

We spend our money on a variety of things, mostly:

Public safety	33%
Health services	26%
Roads	16%



- General admin and support
- Local government services
- Public Safety
- Health services
- Community development
- Highways and streets
- Appportionments to school districts
- Capital outlay
- Other

Deciphering The Linn County Budget: Going Deeper

Money flows through a variety of funds:

1. General Fund
2. Road Fund
3. Law Enforcement 4-Year Levy Fund
4. Veterans Home Loan Fund

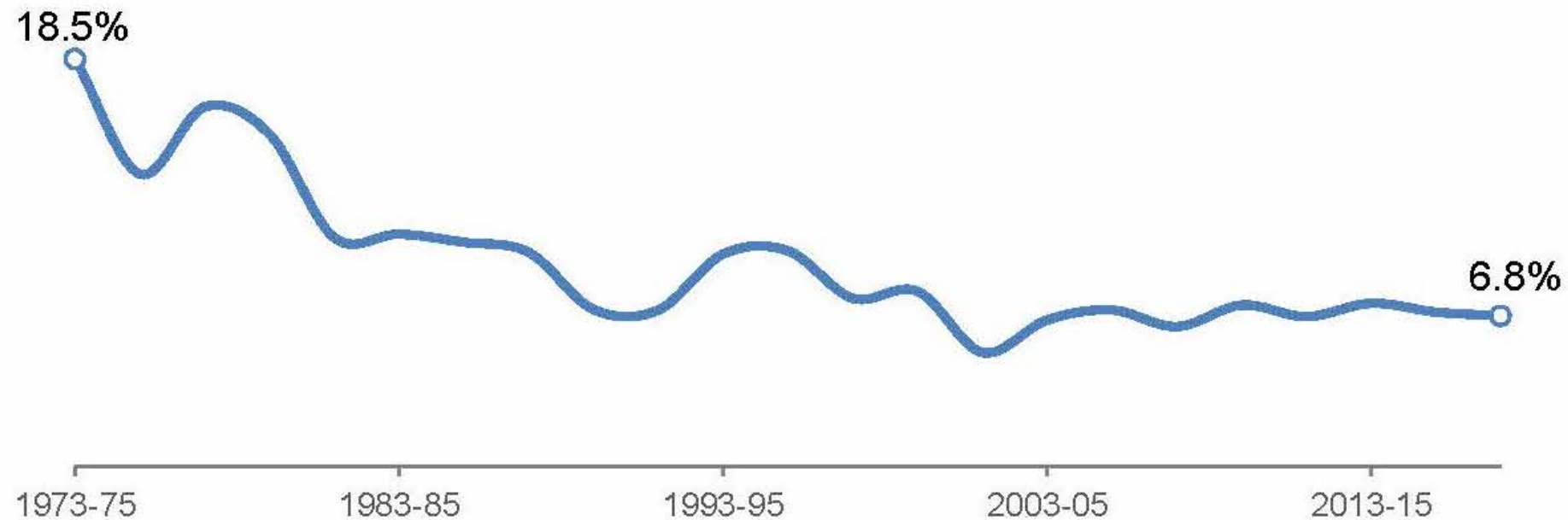
What Are Our Priorities?



State Budget: Key Facts

Corporate share of total income taxes far below historic high

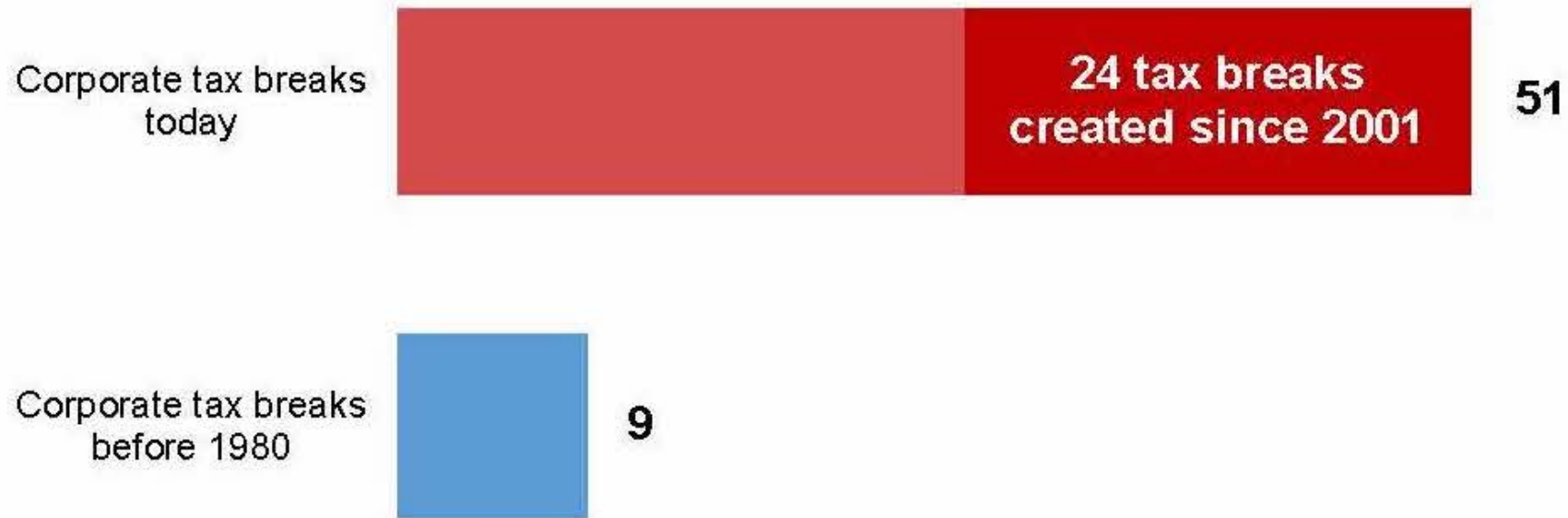
Share of Oregon income taxes paid by corporations from the 1973-75 to the 2017-19 biennium



Source: OCPP analysis of Oregon Office of Economic Analysis (2017-19 forecast) and Legislative Revenue Office (1973-75 to 2015-17 actual) data.

State Budget: Key Facts

Oregon corporate income tax breaks have ballooned

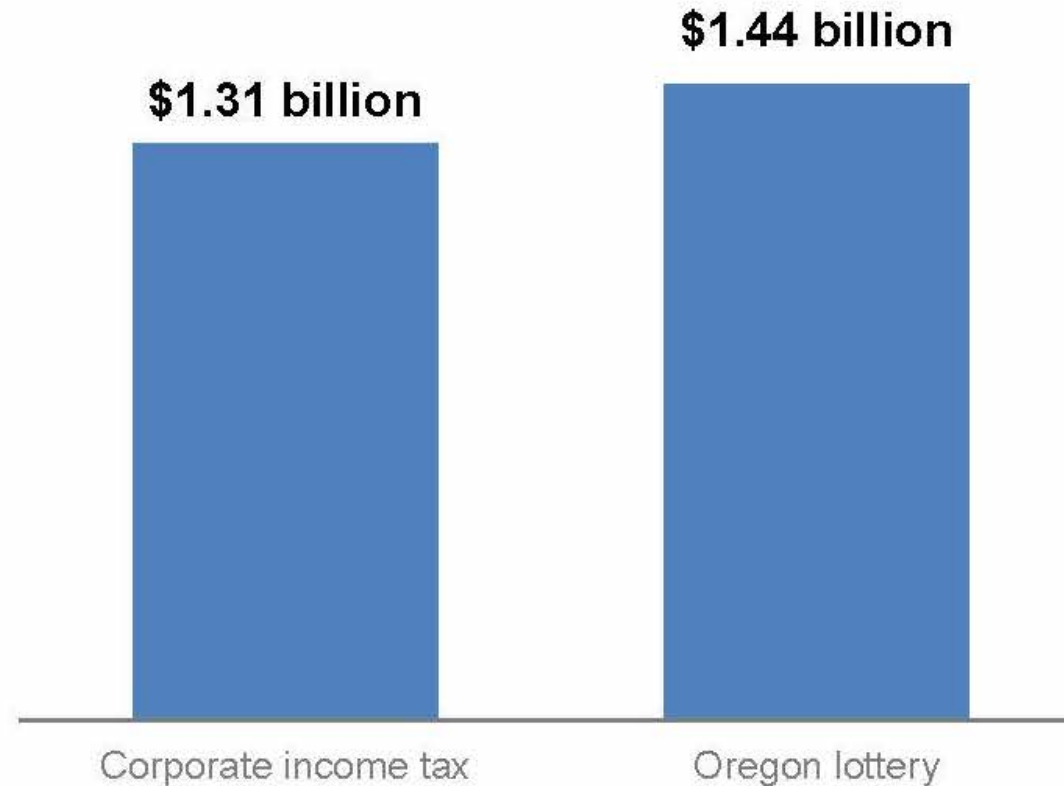


Number of Oregon corporate income tax expenditures before 1980 and today.
Source: OCPP analysis of Oregon Department of Revenue data.

State Budget: Key Facts

Lottery outdoes corporate income tax

Comparison of expected revenue for 2017-19 biennium

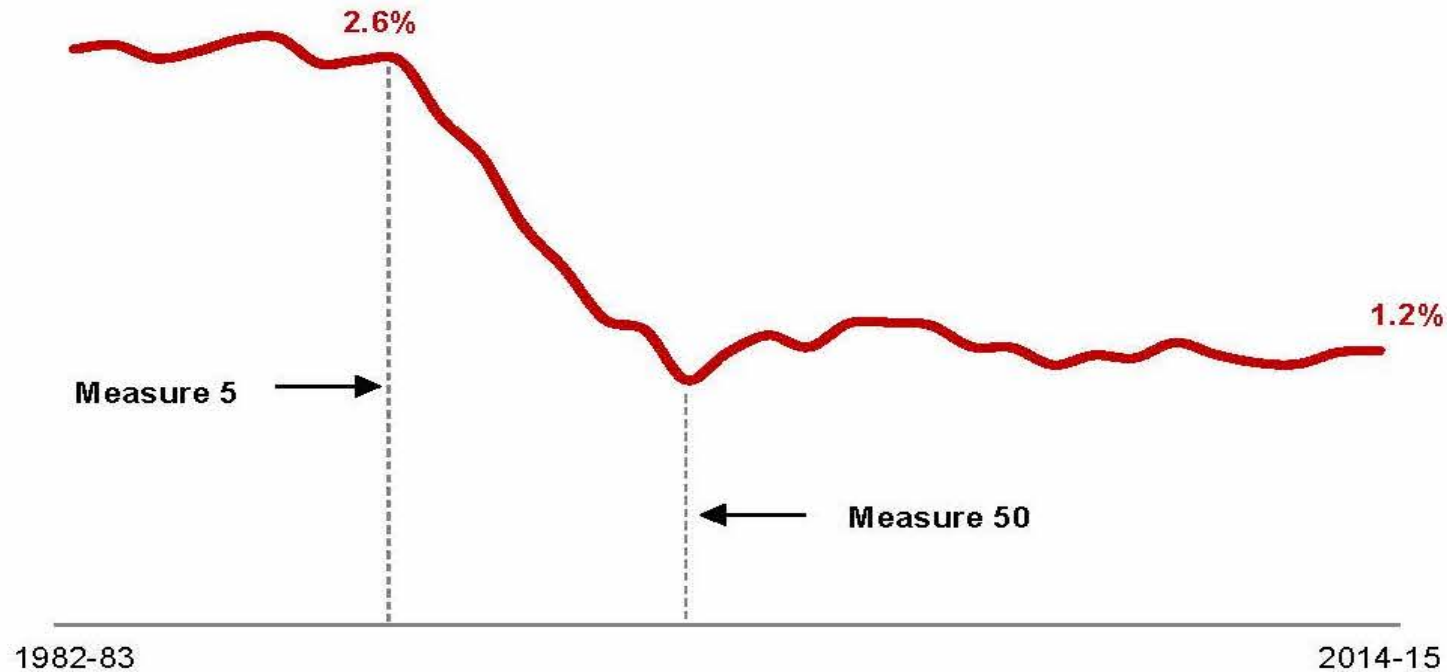


Source: OCPP analysis of Oregon Office of Economic Analysis data.

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Property Taxes: Key Facts

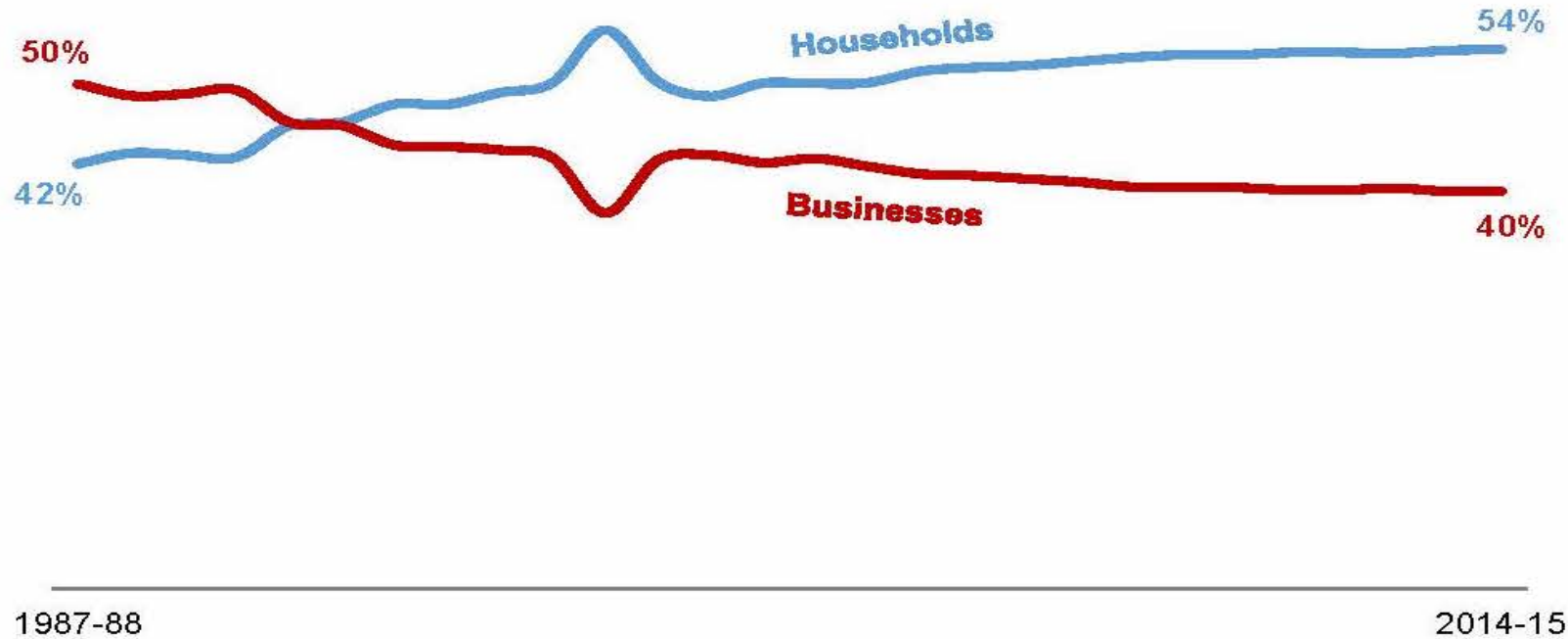
Measures 5 and 50 slashed business property taxes



Property taxes paid by Oregon businesses as share of gross state product.
Source: OCPP analysis of Oregon Department of Revenue and Bureau of Economic Analysis data.

Property Taxes: Key Facts

Business share of property taxes has declined



Share of property taxes paid by fiscal year. Figures shown do not include farm or forest property.
Source: OCPP analysis of Oregon Department of Revenue data.